## Alnylam Pharmaceuticals, Inc.

Reconciliation of Selected GAAP Measures to Non-GAAP Measures (In thousands, except per share amounts)

	Three Months Ended December 31,		Year Ended December 31,	
	2018	2017	2018	2017
Reconciliation of GAAP to Non-GAAP Research and development:				
GAAP Research and development	\$ 131,036	\$ 117,772	\$ 505,420	\$ 390,635
Less: Stock-based compensation expenses	(12,972)	(14,837)	(80,509)	(51,872)
Non-GAAP Research and development	\$ 118,064	\$ 102,935	\$ 424,911	\$ 338,763
Reconciliation of GAAP to Non-GAAP Selling, general and administrative:				
GAAP Selling, general and administrative	\$ 108,688	\$ 67,455	\$ 382,359	\$ 199,365
Less: Stock-based compensation expenses	(15,001)	(12,280)	(77,243)	(40,947)
Non-GAAP Selling, general and administrative	\$ 93,687	\$ 55,175	\$ 305,116	\$ 158,418
Reconciliation of GAAP to Non-GAAP Operating costs and expenses:				
GAAP Operating costs and expenses	\$ 241,389	\$ 185,227	\$ 889,581	\$ 590,000
Less: Stock-based compensation expenses	(27,973)	(27,117)	(157,752)	(92,819)
Non-GAAP Operating costs and expenses	\$ 213,416	\$ 158,110	\$ 731,829	\$ 497,181
Reconciliation of GAAP to Non-GAAP Net loss:				
GAAP Net loss	\$ (211,441)	\$ (142,227)	\$ (761,497)	\$ (490,874)
Add: Stock-based compensation expenses	27,973	27,117	157,752	92,819
Less: Gain on litigation settlement			(20,564)	
Non-GAAP Net loss	\$ (183,468)	\$ (115,110)	\$ (624,309)	\$ (398,055)
Reconciliation of GAAP to Non-GAAP Net loss per common share- basic and diluted:				
GAAP Net loss per common share - basic and diluted	\$ (2.09)	\$ (1.48)	\$ (7.57)	\$ (5.42)
Add: Stock-based compensation expenses	0.27	0.28	1.57	1.02
Less: Gain on litigation settlement			(0.21)	
Non-GAAP Net loss per common share - basic and diluted	\$ (1.82)	\$ (1.20)	\$ (6.21)	\$ (4.40)